

- Meeting** Annual General Meeting 2019
- Date** 23 July 2019
- Time** 18.00
- Venue** Godfrey Mitchell Theatre, The Institution of Civil Engineers, One Great George Street, London SW1 3AA
- Chairman** President – Andrew Wyllie CBE
- Attendance** Director General & Secretary (DG&S), Nick Baveystock; Group Finance Director (GFD), Susan Bailey; Head of Governance (HOG), Pat Marsh and the following members attended:  
P Blair-Fish, R Bayfield, R Blakebrough, D Caiden, K Cairns, N Chan, K Clough, M Colton, P Elliot, B Flynn, P Fort, N Haste, R Hunter, M Jamieson, P Jowitt, G Jurkonyte, R Mair, G Masterton, F Michell, B Miller, D Porter, L Rew, D N Smith, G Walker, J Venables
- Apologies** Apologies were received from A Coy, A R McAvoy, J Smallman, D Theodossopoulos

696 The President welcomed members attending the Annual General Meeting. The Notice convening the meeting had been circulated with the Council election information on 3 June 2019.

**Minutes**

697 The Minutes of the previous Annual General Meeting held on 17 July 2018 had been published on the ICE website.

698 David Caiden moved, and Paul Jowitt seconded the resolution that the minutes of the previous AGM held on 17 July 2018 were taken as read and an accurate record of the meeting. The resolution was carried.

**President and Vice Presidents elected for the 2019-2020 session of the Council**

699 The President reported that the Council had elected the following as President and Vice Presidents for the 2019-2020 session of the Council:

**President**

Paul **SHEFFIELD** CBE

**Vice Presidents**

**MAK** Chai-Kwong

Keith **HOWELLS**

Edward James **McCANN**

Emer **MURNAGHAN** OBE

Rachel Susan **SKINNER**

Dr Jane Victoria **SMALLMAN**

Richard **THRELFALL**



**Ordinary Member**

Liz **WAUGH**

**Council Appointee Members**

John **BECK**

Karen **BRITTON**

Emma **KENT**

700 The President announced that the votes in the Council election had been counted by the Electoral Reform Services, acting as independent scrutineer. Scrutineers appointed by the Council from among the Corporate Members were Richard Coakley, Adrian Coy and Bill Grose, who had certified that the votes had been accurately recorded and counted.

701 The President then announced the results of the Council ballot reported by the Scrutineers. The new incumbents would take office from 5 November 2019.

**General members of the Council**

Julie Luzia **BREGULLA**

Andy **ALDER**

Kate **CAIRNS**

Richard **BAYFIELD**

Gillian **CASTKA**

Norman **CHAN**

**Regional members**

**ICE East of England:** Paul **MITCHELMORE**

**ICE London:** Yan **ZHOU**

**ICE Scotland:** Steven **ROBERTSON**

**ICE South East:** Norman **BRENT**

**ICE Yorkshire & Humber:** David **HIRST**

**International members**

**ICE Europe & Central Asia:** Jose M **LORES**

**Graduate member**

Benjamin **WELLER**

**Report from the Scrutineers**

702 The Director General & Secretary announced that the Scrutineers had reported that the total number of eligible voting members this year was 46,441. The main method of voting was via the internet. Those who did not wish to vote online were able to opt for a paper ballot. A paper ballot was also

issued to those with undeliverable emails. This year's turnout was 9.1%, down slightly on last year's 9.2%. For the Graduate election turnout was 5.9%, up on last year's 4.9%.

703 On the motion of Lord Robert Mair, seconded by Jean Venables, it was resolved that the thanks of the meeting be accorded to the Scrutineers and that the voting papers be destroyed after the requisite ERS six-month period.

#### **Consolidated Financial Statements for the year ending 31 December 2018**

704 The President informed members that the Trustee Board had approved the Annual Report and the Consolidated Statement of Financial Activities for 2018, which had been prepared in the format required by the Charity Commission. Copies of the Report and Financial Statements for 2018 had been posted on the ICE website together with a summary of the Accounts. Hard copies were available to members attending the meeting and any member could request a copy. The President addressed the meeting on the state of the Institution. The Address is published at Annex A to these minutes. The President then invited questions on his report and the accounts.

705 Richard Bayfield commended the ICE for setting up the Presidential Commission into Governance looking forward. However, he added, the ICE needed to look backwards to understand why the Institution ended up in internal conflict with an SGM and the wider repercussions. The ICE, he said, as a body needed to lead on consensus building internally and to the wider public. Richard Bayfield asked if the President endorsed this view. The President replied that he endorsed this view and added that the Presidential Commission's Interim Report had proposed several measures to introduce better engagement and better dialogue with members following the SGM in 2018.

706 Jean Venables stated that she found it regrettable that there was no reference to the SGM in the 2018 Annual Report.

707 Peter Elliot asked the how many of the attendees to the AGM were not current or former ICE Council or Trustee Board members. He added that the difference in attendance between the SGM and the AGM demonstrated that neither the President nor the ICE staff were doing their job properly, as they had not engaged with the members or advertised the AGM well enough. He also added that the meeting should be held in the Great Hall of One Great George Street and should have a much higher attendance. The President accepted responsibility for the perceived low attendance but also suggested that it may be beneficial for members present to encourage their peers to attend the AGM next year. He added that in his experience, AGMs tend to be low in attendance. The President stated that the ICE always wishes to improve engagement with the membership.

- 708 Mark Jamieson responded to Peter Elliot's question by stating that members from his region, the Middle East and Africa, would likely not have been able to attend due to the travel required, and added that the possibility of hosting an online AGM should be investigated. The President agreed.
- 709 Brian Flynn commented that the turnout for the Council elections had always stood at approximately 10%. He also commented that governance changes should not be on the same ballot as Council elections. The President replied that he also felt that there was an issue with engagement, and the uncontested regional positions demonstrated this.
- 710 Peter Elliot commented that he did not know ten civil engineers or members of the Institution that he would be able to bring to the meeting. He added that at the Institute of Works Managers, 40 years ago, members received details of their fellow members living within a ten-mile radius when they joined. He suggested that the ICE implement a similar measure to promote cross-fertilisation between the membership. The President replied that he would hope that Mr Elliot would be able to engage with the members of his local regional committee to meet fellow civil engineers in his area. He added that sharing of details as suggested may prove difficult as data protection legislation would not allow it. However, he agreed with the essence of his point; that engagement with members must improve, particularly with younger members.

#### **Appointment of Auditors for the year 2019**

- 711 Peter Elliot raised a point of order, stating that in the minutes of the last meeting, it was written that a date for tendering for auditors would be added as a post-meeting note. The post-meeting note read that it will be decided by the Audit Committee at their next meeting, but, he added, this decision was not declared in the 2018 Annual Report. He asked when and if the ICE is going to consider tendering for the auditors and why it had been delayed for another year. The DG&S replied that; ICE had initially planned to tender for services in 2019, but the Chair of the Audit Committee and the Group Finance Director were both changing within months of each other and , therefore the DG&S felt it was unwise to change the auditors at the same time. However, the DG&S had changed the audit partner and would have a fresh look with the new GFD, and tenders would be out for a new auditor next year. The GFD added that the 2020 accounts will be audited by the new or existing, if BDO LLP are reappointed, auditors.
- 712 Gareth Walker moved and David Porter seconded the resolution that BDO LLP be appointed as auditors for the current financial year. The resolution was carried.
- 713 The President thanked the members who had attended, and the meeting closed at 18.32.



## Annex A

**Address to the Annual General Meeting  
Tuesday 23 July 2019  
By the President of the Institution of Civil Engineers**

Ladies and gentlemen,

Welcome and thank you all for coming to the 2019 Annual General Meeting of the Institution of Civil Engineers. I am delighted, and honoured, to be able to report on our 2018 activities during our bicentennial year.

When I gave my Presidential Address in November 2018, I set out my vision for ICE; that we have a responsibility to improve lives by being at the forefront of the smart infrastructure revolution.

To do this I have spoken about one of our founders, Henry Palmer, an impressive 22-year-old from Hackney, who used his newly acquired engineering skills to develop an innovative transport solution using containers.

The reason why I have referred to him throughout my Presidential year is NOT because of his understanding of the customer, commercial acumen and engineering ability. It's because he needed an institution to join; share knowledge; and meet likeminded people. The other institutions that were available at the time were too elitist.

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I think Henry and his colleagues would be proud of what has been achieved in the subsequent 200 years but would also realise the need to keep progressing.

Our Institution has continued to go from strength to strength.

There are now over 93,000 members around the world.

Our Institution is full of people who, through their passion and endeavours, are making a positive difference to the lives of millions of people.

The ICE's members help stimulate economic growth by providing transport infrastructure.

The ICE's members improve health and life expectancy by delivering clean reliable water supplies.

The ICE's members protect communities from the effects of extreme weather and climate change.

But it's not just what we do that is important, it's the way we do what we do and the quality of our people, that makes the ICE's members so special.

In 2018 led by my predecessor Lord Robert Mair, we celebrated 200 years of the Institution. Through countless events we recognised and celebrated our outstanding achievements, and the 200 years of contribution our institution and our members have made to improving the society in which we live; which we have done by working together in friendship.

The Institution saw increased levels of membership engagement throughout the world and across the engineering community unlike ever before.

This, however, was not simply a celebration.

We had the clear idea of using the year to reach out to the public and help them understand how civil engineering transforms their lives, safeguards the future and most importantly is a richly rewarding and creative career.

ICE published 200 People and Projects; inspirational case studies of the ways in which civil engineering transforms lives. These have been viewed by thousands already and will provide a wonderful resource for the future through the 'What is Civil Engineering?' pages of our website.

The projects, submitted by the membership, also provided the basis for the Shaping the World book.

The People's Choice Awards were expanded to international entries for the first time. The winning project that I had the pleasure of announcing during my inaugural address was the Kaikōura earthquake recovery project in New Zealand.

Our Infrastructure Learning Hub hosted the Invisible Superheroes exhibition, which highlighted the incredible contributions to society that civil engineers make.

Café 200, inspired by Henry Palmer and the Institution's coffee shop roots, took place across the world.

Civil Engineers, who are passionate about their subject, took the time to engage with community groups and explain a project or a concept to them. As many as 20,000 people have heard directly from a passionate engineer during ICE 200 across the world.

As well as this, ICE brought together thousands of delegates from around the world by hosting the Global Engineering Congress. We showed we can lead the way in continuing to have a beneficial impact on society by providing a route map for what engineers can do to achieve the UN Sustainability Goals.

We also had the honour of holding a service for engineers at Westminster Abbey alongside the Department for Transport and other Professional Engineering Institutions.

A membership ballot was held from 1 June to 10 July to consider proposals to amend the Royal Charter, By-laws, Regulations and Rules. The proposals were approved and were subsequently allowed by the Privy Council at its meeting in October which came into effect from 6 November. We also held a Special General Meeting during which members decided to look again at our Governance and that process, led by Past President David Orr, is well underway

During 2018 we continued to grow the membership. We now have 93,368 members worldwide, which is a 1.3% growth on 2017.

We launched the ICE Learning Hub to provide our members with access to the very highest quality knowledge and insight wherever they are in the world.

We have also seen our ability to influence the global debate continue to expand with government delegations from the Middle East, Hong Kong and Africa all seeking out our expertise.

Our UK State of the Nation: Infrastructure Investment report was well received by Government, infrastructure clients and contractors and the investment sector, too. It has resulted in the Government rethinking how to fund infrastructure in the UK.

Working with the Infrastructure Client Group, we have concluded the development phase of Project 13, launched products to a public audience in spring 2018 and successfully transitioned to the implementation phase of Project 13 in summer 2018.

The tragedy of the Grenfell Tower fire prompted civil engineers to examine the potential vulnerabilities in our economic infrastructure and Past President Professor Peter Hansford authored the report 'In Plain Sight: reducing the risk of infrastructure failure' making a number of interim recommendations, with the final report published in 2018.

Overall, the activity we were all a part of during ICE 200 has shown us the benefits of public engagement, alongside our core business successes and the need to continue with this endeavour.

Ladies and gentlemen: We are growing and evolving. Our messages are reaching every corner of the globe and I know that we are making great progress.

I would like to thank my predecessor Professor Lord Robert Mair for his contribution to the success of the bicentenary year, and I am confident that this will continue under our next President, Paul Sheffield.

Thank you and I'm now happy to take any questions.