

# Enabling Better Infrastructure (EBI)

**Programme overview for ICE  
Representatives and International  
Committee Members**

18 June 2025

Speaker:

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# What will we cover?

1. What is Enabling Better Infrastructure (EBI)?

2. What do we engage governments on?

3. How do we work with governments?

4. What's coming up?

5. How can you get involved?



# 1. What is Enabling Better Infrastructure (EBI)?

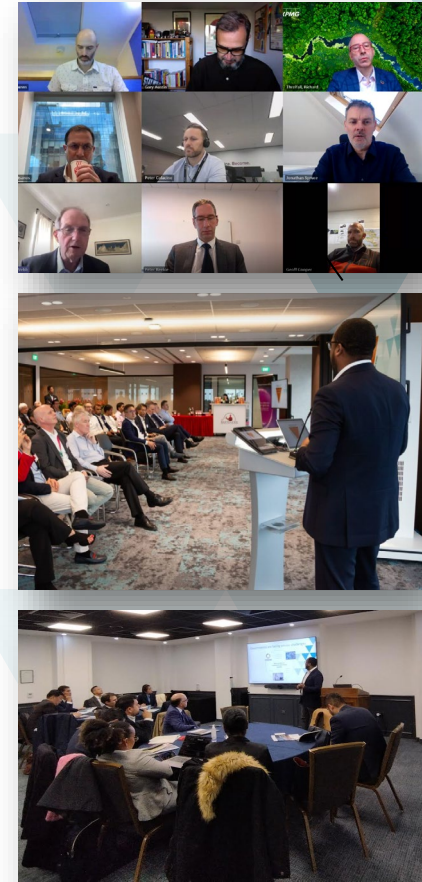
# What does EBI aim to achieve?

Convened by the Institution of Civil Engineers (ICE)

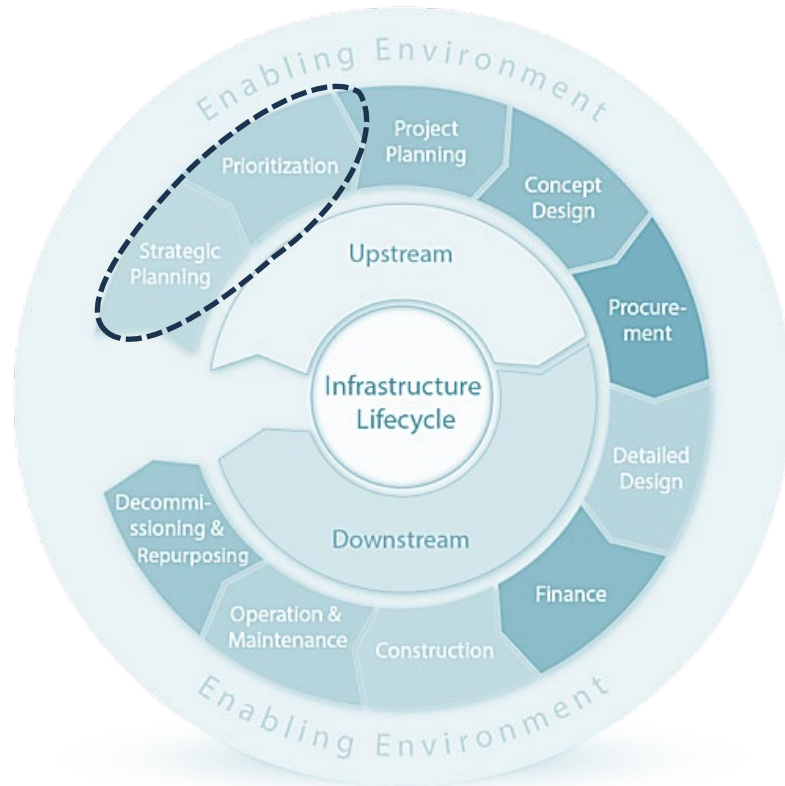
Enables governments to see beyond the uncertainties of the day and **develop stable, sustainable, and investable infrastructure project pipelines.**

Brings together independent specialists with deep, wide-ranging experience to support governments in **strengthening their strategic infrastructure planning.**

Working toward a world where people can live **safe, healthy and productive lives.**



# What does it focus on?



Brings together independent specialists with deep, wide-ranging experience to support governments in strengthening their planning for the next 10, 20, 30, or 50 years into the future.

Getting this right ensures countries **lower the cost of infrastructure** overall and **boosts public and investor confidence**.

## Who do we work with?

Any national government wanting to upgrade how they strategically plan their infrastructure.

# Who are our partners?



Professor Jim Hall (Chair), Professor of Climate and Environmental Risks, University of Oxford



Richard Threlfall, Global Head KPMG Impact, ESG, and Sustainability



Dr Janet Young, DG&S, Institution of Civil Engineers



Bridget Rosewell, former Commissioner, UK National Infrastructure Commission



Jagoda Egeland, Policy and partnerships advisor with working experience at the OECD, former co-head of the International Transport Forum (ITF) Research Centre



Romilly Madew, CEO of Engineers Australia and former CEO Infrastructure Australia



Jonathan Hart, Partner, Pinsent Masons



Andrew Rose, Non-Executive Director, former CEO of Global Infrastructure Investor Association, and former CEO of Infrastructure UK



Bernardo Guillamon, former Chief at the Office of the President, Inter-American Development Bank

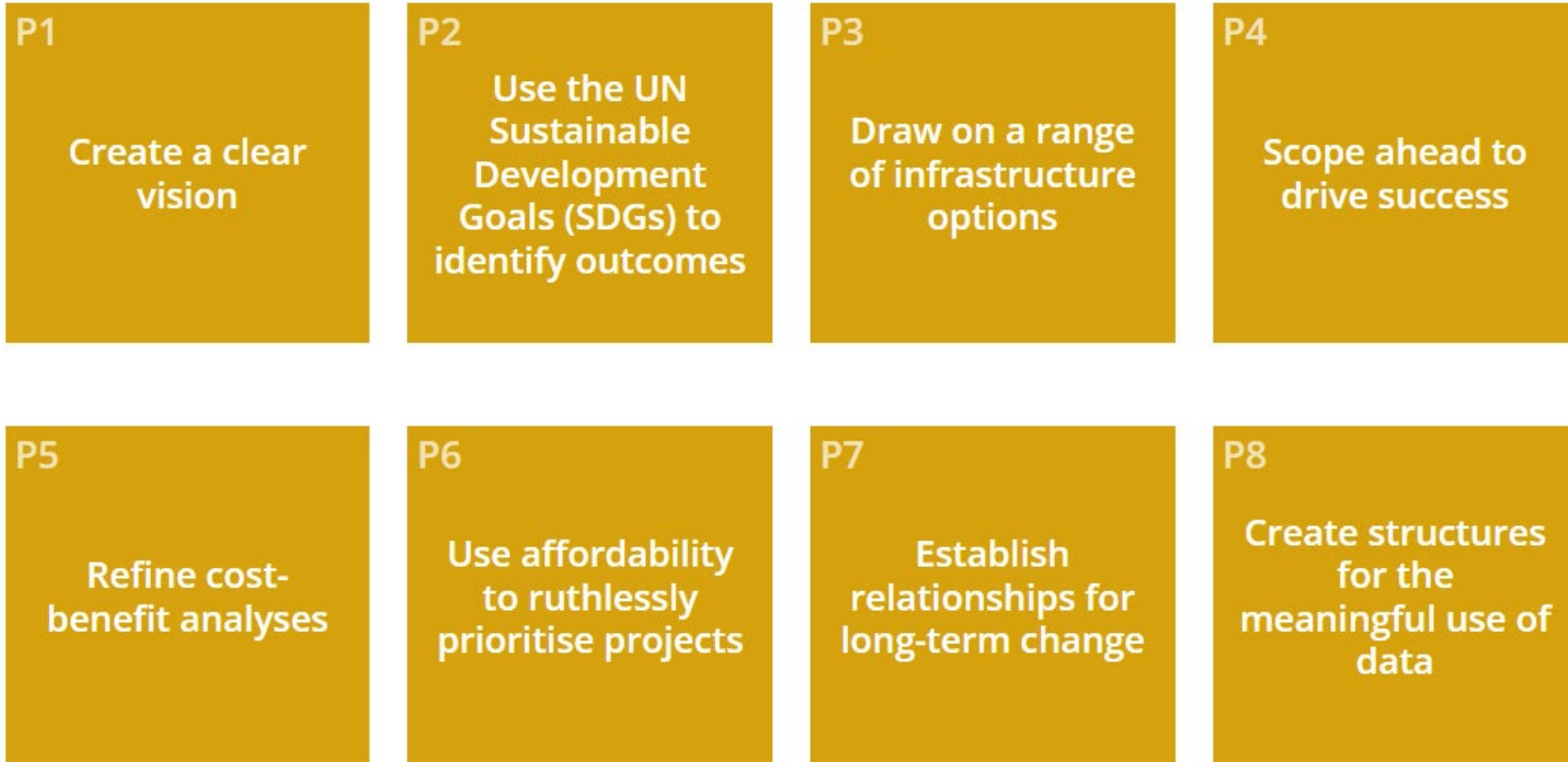


Lisa Raitt, former Canadian Minister of Transport



2. What do we engage governments on?

# Eight principles outlining international best practice



# A process for creating an infrastructure strategy



## EBI Principles:

Principle 1 – Create a clear vision  
Principle 2 – Use the SDGs  
Principle 3 – Draw on a wide range of options  
Principle 4 – Scope ahead

Principle 5 – Refine cost-benefit analysis  
Principle 6 – Use affordability to prioritise  
Principle 7 – Establish relationships  
Principle 8 – Set up structures to support data use



### 3. How do we work with governments?

# Share actionable guidance



## Enabling Better Infrastructure

Driving purpose, certainty, and pace  
in strategic infrastructure planning



For easy access to the Enabling  
Better Infrastructure report online,  
scan the QR code

[www.enablingbetterinfrastructure.com](http://www.enablingbetterinfrastructure.com)

Scan the QR code



Enabling Better Infrastructure

# Connect them to a network of senior officials



## EBI Live sessions:

- Infrastructure blog

### 5 lessons for strategically planning infrastructure

01 March 2024
- ### 3 reasons why planning infrastructure for the future needs collaboration

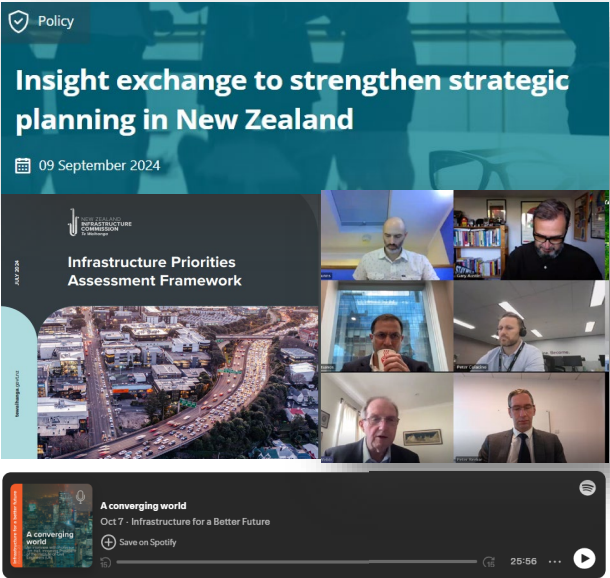
18 June 2024
- ### How Wales uses the UN SDGs to support long-term infrastructure planning

12 July 2024
- ### How transparency enables better infrastructure decisions in New Zealand

26 September 2024
- ### How Canada uses data to deliver the infrastructure people need

13 November 2024

# Provide bespoke support to governments



New Zealand



Peru

UK Government  
Centres of Expertise  
Green Cities and Infrastructure



Indonesia

# New Zealand

1. Strategic insights on NZ's 30-year Infrastructure Plan, with evidence.
2. Peer review on framework for developing an Infrastructure Priority List (IPL). Evidence and reference to EBI.
3. EBI is an international expert on their quality review panel.
4. NZIC joined the latest EBI Live session with write-up.
5. Two podcasts with CE.



### How we developed the Assessment Framework

Our Assessment Framework is based on a review of local and international best practice in infrastructure project appraisal and prioritisation. To develop it, we sought advice and feedback from local and international experts. This included commissioning expert advice on the design of the Assessment Framework and seeking peer review advice on the Framework from the UK-based **Institution of Civil Engineers**, Enabling Better Infrastructure programme.

Sense Partners and Hadron report: Assessing Infrastructure Investments PDF 4MB [Download](#)

**Institution of Civil Engineers** submission on creation of Priorities Programme PDF 520KB [Download](#)

Infrastructure blog

## EBI specialists help shape New Zealand's infrastructure project pipeline

28 August 2024

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Policy

## Insight exchange to strengthen strategic planning in New Zealand

09 September 2024

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Infrastructure blog

## How transparency enables better infrastructure decisions in New Zealand

26 September 2024



# Peru



EBI MoU signing to strengthen the 3<sup>rd</sup> Infrastructure Plan



Participated in high level dialogues



1-2-1 support:

- Setting objectives
- Assessing territorial needs
- Learning from projects to strengthen planning
- Gathering data

# Indonesia

1. Working on the Green Cities and Infrastructure Programme (GCIP) input into the development of a prioritisation framework for infrastructure.
2. Provided written and verbal feedback on prioritisation framework structure and first draft.

**UK Government Centres of Expertise**  
Green Cities and Infrastructure

**Infrastructure and Projects Authority**

Home About Delivery News and Resources

Government's Centre of Expertise in Green Cities and Infrastructure  
to the impacts of climate change and poverty by accelerating the  
delivery of sustainable cities and resilient infrastructure.

**70**  
Projects

**23**  
Countries across Asia, Africa and  
the Caribbean region

**52**  
Cities

Cities hold more than half the world's population and most of its infrastructure assets. Cities are the backbone of national economies and will play a crucial role in achieving the Sustainable Development Goals. To accelerate the transition to net zero in urban areas and harness the benefits of rapid urbanisation, the Foreign Commonwealth and Development Office (FCDO) has established the Green Cities and Infrastructure Centre of expertise.

The Centre of Expertise deploys the UK's expertise in Infrastructure planning and inclusive urban development across a range of countries, supporting our partner governments to invest in resilient infrastructure, create jobs and enhance productivity. The Centre of Expertise brings together the skills and capabilities of the private sector with the expertise of UK public agencies, creating a platform for delivering effective policy solutions to key challenges facing national governments and cities.

The Centre of Expertise is implemented primarily through the Green Cities and Infrastructure Programme (GCIP), which is managed by a PwC-led consortium including Mott MacDonald, Engineers Against Poverty, Adam Smith International and MZY Legal. Further expertise is provided by our eight delivery partners: British Geological Survey, BSI, Connected Places Catapult, Crossrail International, Infrastructure and Projects Authority, Ofgem, Ordnance Survey and Transport for London. In addition to GCIP, several other programmes under the Centre of Expertise also contribute to greener cities and infrastructure: the Climate-Compatible Growth Programme, the Urban Climate Action Programme, Transforming Energy Access, and Modern Energy Cooking

# Share international best practice

## Case studies and blogs

Infrastructure blog

**How Norway's infrastructure planning empowers the public to have their say**

28 October 2024

Infrastructure blog

**Ecuador shows that you don't always need new infrastructure to fix water shortages**

23 July 2024

Infrastructure blog

**How global partnerships enabled Peru to deliver key infrastructure**

02 May 2024

Infrastructure blog

**How France's agile approach to transport planning is boosting sustainability**

19 January 2024

Infrastructure blog

**What steps can the Middle East and North Africa take to enable better infrastructure?**

18 March 2024

## Reports

Policy

**ICE insights into the use of low- or no-build solutions in strategic infrastructure planning**

04 November 2024

## Joint events

Webinar

**Governing change: breaking down siloes to plan and finance infrastructure for the future**

Event organised by ICE



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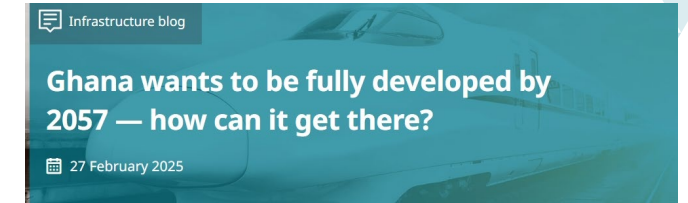
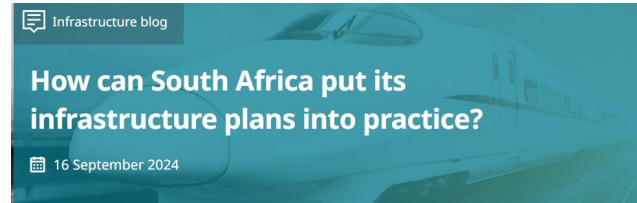
Enabling Better Infrastructure



## 4. What's coming up?

# Exciting EBI Updates

- Updated EBI Website – June 2025
- Blog on strategic infrastructure planning with Indigenous communities – July 2025
- Updated EBI Guidance – October 2025
- EBI Insights paper on scoping ahead to drive success – November 2025



## Enabling Better Infrastructure

Driving purpose, certainty, and pace  
in strategic infrastructure planning



# 5. How can you get involved?



Joint event series with the UN Environment Programme on Upstream decision-making to finance climate resilient infrastructure – 25 June 2025

- Scan to register



EBI International Conference in London – 10 October 2025

- Scan to register your interest.

Email [policy@ice.org.uk](mailto:policy@ice.org.uk) to be added to the mailing list for our upcoming events.

# To find out more

Scan the QR code



Enabling Better Infrastructure



**Visit our website - [www.enablingbetterinfrastructure.com](http://www.enablingbetterinfrastructure.com)**



**Sign up to ICE Informs - <https://www.ice.org.uk/iceinforms>**



**Contact us at - [policy@ice.org.uk](mailto:policy@ice.org.uk)**

# EBI Information Package

1. Programme overview – Summary of EBI Principles
2. Model for Support – Guidance on creating a national infrastructure strategy
3. Activities – Summary of events/sessions
4. Guidance – EBI Guidance (2024)
5. Explainer Videos – Overview of why strategic planning matters and the EBI programme





Any questions?